B-BBEE COMMISSION
a member of the dti group

Compliance Report by Companies Listed on the Johannesburg Stock Exchange (JSE)

(in terms of Section 13G (2) of the Act)

Case Number

FORM BBBEE 1

SECTION A: DETAILS OF ENTITY

Name of Entity/Organisation	Tiger Brands Ltd and Subsidiaries
Registration Number	1944/107881/06
Physical Address	The Ingress, Building 3
	Corner Magwa and Lone Creek Crescent
	Waterfall City
	Midrand, 2090
Telephone Number	0715249736
Email Address	preeya.naidu@tigerbrands.com
Type of Entity/Organisation	Generic
Industry/Sector	Agri
Relevant Code of Good Practice	Revised Agri - Generic Scorecard
Name of Verification Agency	EmpowerLogic
Name of Technical Signatory	Gianna Le Roux

SECTION B: INFORMATION AS VERIFIED BY THE BROAD-BASED BLACK ECONOMIC EMPOWERMENT VERIFICATION PROFESSIONAL AS PER SCORECARDS

B-BBEE Elements	Target Score (including Bonus Points)	Actual Score Achieved	Subminimum Score Achieved
Ownership	25.00	24.01	Yes
Management Control	19.00	13.15	N/A
Skills Development	25.00	14.92	Yes
Enterprise & Supplier Development	44.00	33.33	Yes
Socio-Economic Development	15.00	15.00	N/A
Total Score	**128.00**	**100.4**	
Priority Elements Achieved	YES / NO and specify them	Yes	
Empowering Supplier Status	YES / NO and specify them	Deemed per Notice 708 of 2016	
Final B-BBEE Status Level	1		

SECTION C: FINANCIAL REPORT

1. BASIC ACCOUNTING DETAILS

a. Accounting Officer's Name:	Deloitte and Touche
b. Accounting Officer Address	5 Magwa Cresent Waterfall City Waterfall Gauteng

c. Accounting Policy: (Your accounts are done?)

Weekly	Monthly	Other (specify)
	✓	

d. Has the attached financial statements and annual report been approved by the Entity	Yes

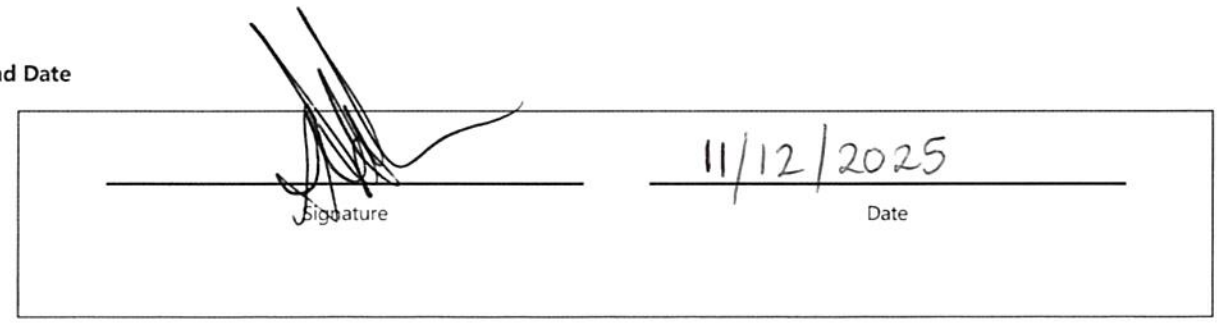
2. PLEASE ATTACH THE FOLLOWING

i) Copy of Annual Financial Statement including Balance Sheet and Income and Expenditure Report.	Yes
ii) Annual Report	To be publish on 12 December – copy to follow

3. Entity Annual Turnover

R34 392 485 000.00

4. Sign-off and Date



The dti Campus, 77 Meintjies Street, Sunnyside, Pretoria, Gauteng, 0002
Tel: +27 (12) 394 1535 Fax: +27 (12) 394 2535
Private Bag X84, Pretoria, Gauteng, 0001
Email: RamareM@beecommission.gov.za

B-BBEE COMMISSION
a member of the dti group

Compliance Reporting Matrix (Annexure)

Scorecard Elements

Name of Entity: Tiger Brands Ltd and Subsidiaries

1. Ownership and Management Control

Please indicate number of shareholders/directors/managers by providing relevant information below:

Categories	% for each Category	Race Classification (indicate % in terms of A, C & I)			Gender (indicate % in terms of F & M)		Age (provide % in chronological order)	Location (indicate nr in each Province)	Disability (indicate % in terms of F & M)	
		A	C	I	M	F			M	F
*Black Ownership	27.91%	26.7%	0.7%	0.6%	17.2%	10.7%	Annexure 1	Annexure 2	0%	0%
Board	50%	20%	20%	10%	20%	30%			0%	0%
Non-Exec Directors	50%	25%	25%	0%	0%	50%			0%	0%
Exec Directors	50%	0%	0%	50%	50%	0%			0%	0%
Senior Management	57.67%	28.36%	10.45%	23.88%	34.33%	28.36%			0%	0%
Middle Management	68.88%	40.96%	8.01%	19.91%	38.9%	29.98%			0.23%	0%
Junior Management	89.3%	65.17%	14.04%	10.09%	54.7%	34.6%			0%	0.15%
Dividends Declared	R6 888 196 578									

(NB: A-Africans, C-Coloureds, and I-Indians)
Note: We do not have all data related to race classification, shareholders range from entities, trusts, and mandated investments
**Black Ownership Percentages reflected refer to Economic Interest.*

2. Skills Development

Total leviable amount and number of black persons trained by providing relevant information as follows:

Total Leviable Amount: R3,351,023,670.00											
Categories	Number for each category	Race Classification (indicate % in terms of A, C & I)			Gender (indicate % in terms of F & M)		Age (provide % in chronological order)	Location (indicate nr in each Province)	Disability (indicate % in terms of F & M)		Total Amount Spend
		A	C	I	M	F			M	F	
Black Employees	2813	78.92%	14.43%	6.65%	63.85%	36.15%	Annexure 3	Annexure 4	1.17%	2.77%	R62,171,238.65
Black Non-Employees	1	100%	0%	0%	100%	0%			0%	0%	R3,274.98
Black Employees with Disabilities	111	92.79%	6.31%	0.9%	29.73%	70.27%			29.73%	70.27%	R269,461.67
Black People at Institutions of Higher Education	0	0%	0%	0%	0%	0%			0%	0%	R0.00
Black People on Internships, Apprenticeship, Learnership	250	94%	4.8%	1.2%	38.8%	61.2%			12%	30%	R25,102,664.58
Black People Absorbed at End of Learnership, Internship, and Apprenticeship	3	100%	0%	0%	33.33%	66.67%			0%	0%	R40,600.00

3. Enterprise and Supplier Development

Preferential Procurement

Total procurement spend/budget and number of enterprise and supplier development beneficiaries and value thereof by providing relevant information below:

Total Procurement Spend			
R21,537,881,888.26			
Total Number of Suppliers	***Total Value Spend**		
5864	R21,537,881,888.26		
Total Number of EME Suppliers	***Total Value Spend**	**% Black Ownership**	**% Black Women Ownership**
1270	R404,541,705.16	Annexure 9	Annexure 9
Total Number of QSE Suppliers	***Total Value Spend**	**% Black Ownership**	**% Black Women Ownership**
912	R816,826,045.54	Annexure 9	Annexure 9
Total Number of Large Suppliers	***Total Value Spend**	**% Black Ownership**	**% Black Women Ownership**
1843	R14,741,521,792.94	Annexure 9	Annexure 9

*BEE Spend

Supplier Development

Number of supplier development beneficiaries and value thereof by providing relevant information below:

Total Value of 2% NPAT or 0.2% of allocated Budget:			R60,685,520.00		
Total Number of EMEs	**Total Value Spend**	**% Black Ownership**	**% Black Women Ownership**	**Location (Indicate nr in Each province)**	**Sector**
19	R53,031,961.76	Annexure 6	Annexure 6	Annexure 7	Annexure 8
Total Number of QSEs	**Total Value Spend**	**% Black Ownership**	**% Black Women Ownership**	**Location (Indicate nr in Each province)**	**Sector**
0	R0.00	Annexure 6	Annexure 6	Annexure 7	Annexure 8
Total Number of Large Enterprises	**Total Value Spend**	**% Black Ownership**	**% Black Women Ownership**	**Location (Indicate nr in Each province)**	**Sector**
0	R0.00	Annexure 6	Annexure 6	Annexure 7	Annexure 8

Enterprise Development

Number of enterprise development beneficiaries and value thereof by providing relevant information below:

Total Value of 1% NPAT or 0.1% of allocated Budget:			R45,514,140.00		
Total Number of EMEs	**Total Value Spend**	**% Black Ownership**	**% Black Women Ownership**	**Location (Indicate nr in Each province)**	**Sector**
7	R19,500,260.05	Annexure 5	Annexure 5	Annexure 7	Annexure 8
Total Number of QSEs	**Total Value Spend**	**% Black Ownership**	**% Black Women Ownership**	**Location (Indicate nr in Each province)**	**Sector**
0	0	Annexure 5	Annexure 5	Annexure 7	Annexure 8
Total Number of Large Enterprises	**Total Value Spend**	**% Black Ownership**	**% Black Women Ownership**	**Location (Indicate nr in Each province)**	**Sector**
0	0	Annexure 5	Annexure 5	Annexure 7	Annexure 8

(NB: Use the NPAT percentages that is applicable in each codes of good practice)

*In terms of the 31 May 2019 amended generic codes of good practice, large entities will qualify as beneficiaries of enterprise and supplier development only if they were EMEs or QSEs when they were identified for support in the first instance, and a measured entity is allowed to recognise large entities only up to 5 years.

Note. QSE spend refers to overhead cost incurred.

Total spend and number of black participants, race classification, gender, geographical indication and value thereof by providing relevant information below:

Total Value of 1% NPAT or 0.1% of allocated Budget: R45,514,140.00

Number of Participants	Race Classification (indicate % in terms of A, C & I)			Gender (indicate % in terms of F & M)		Geographical Indication (indicate nr in each Province)								
	A	C	I	M	F	GP	MP	FS	LP	WC	EC	NC	KZN	NW
916150	93.04%	0%	0%	42.05%	57.95%	228109	12360	95316	32147	136900	58772	32965	233063	86518
101582	81.25%	17.34%	1.41%	45.49%	54.51%	69856	0	0	0	14853	0	0	16873	0
31283	100%	0%	0%	47.2%	52.8%	31283	0	0	0	0	0	0	0	0
181	100%	0%	0%	29.28%	70.72%	181	0	0	0	0	0	0	0	0
7526	41.52%	57.87%	0.35%	45.64%	54.31%	0	0	165	0	0	0	0	7361	0
169	96.45%	2.96%	0%	52.66%	47.34%	169	0	0	0	0	0	0	0	0
160	100%	0%	0%	9.38%	90.63%	0	0	0	0	0	0	0	160	0
6005	99.92%	0.08%	0%	48.14%	51.86%	0	0	6005	0	0	0	0	0	0
1657	35.79%	4.41%	0.12%	50.88%	43.09%	200	0	0	0	0	1457	0	0	0
101582	81.25%	17.34%	1.41%	45.49%	54.51%	69856	0	0	0	14853	0	0	16873	0
422	100%	0%	0%	52.37%	47.63%	422	0	0	0	0	0	0	0	0
100	100%	0%	0%	47%	53%	0	0	0	100	0	0	0	0	0
1847	100%	0%	0%	35.25%	47.92%	1208	0	55	584	0	0	0	0	0
1498	63.95%	10.01%	0.33%	33.78%	66.22%	0	0	0	1498	0	0	0	0	0
447	98.43%	0.45%	1.12%	41.83%	58.17%	447	0	0	0	0	0	0	0	0
1459	87.46%	12.47%	0.07%	42.91%	57.03%	317	95	436	0	353	0	45	138	75
3136	99.27%	0.41%	0.06%	48.25%	51.75%	939	373	276	120	613	176	24	63	552
1750	100%	0%	0%	39.09%	60.91%	0	0	0	0	0	0	0	0	1750
1732	99.77%	0.06%	0.06%	12.07%	87.93%	1732	0	0	0	0	0	0	0	0
3702	99.68%	0.32%	0%	46.57%	53.43%	0	0	0	0	0	0	0	3702	0
2135	97.75%	2.25%	0%	50.02%	49.98%	239	114	92	115	1195	114	75	53	138
Value thereof	R49,307,111.60													

(NB: A-Africans, C-Coloureds, and I-Indians)

Ownership and Management Control - Headcount per Age

Age Summary

Category	Youth (<35)	35-50	>50
Ownership	8.50%	19.50%	0.00 %
Non-Exec Directors	0.00 %	12.50 %	87.50 %
Exec Directors	0.00 %	50.00 %	50.00 %
Other Exec Management	0.00 %	44.44 %	55.55 %
Senior Management	2.98 %	59.73 %	37.32 %
Middle Management	15.34 %	53.31 %	31.37 %
Junior Management	28.31 %	48.62 %	22.83 %

Age Detail

Age	Ownership	Non-Executive Directors	Executive Directors	Other Executive Management	Senior Management	Middle Management	Junior Management
21	0.00 %	0.00 %	0.00 %	0.00 %	0.00 %	0.00 %	0.08 %
22	0.00 %	0.00 %	0.00 %	0.00 %	0.00 %	0.00 %	0.15 %
23	0.00 %	0.00 %	0.00 %	0.00 %	0.00 %	0.00 %	0.68 %
24	0.00 %	0.00 %	0.00 %	0.00 %	0.00 %	0.00 %	0.53 %
25	0.00 %	0.00 %	0.00 %	0.00 %	0.00 %	0.00 %	1.29 %
26	0.00 %	0.00 %	0.00 %	0.00 %	0.00 %	0.00 %	1.75 %
27	0.00 %	0.00 %	0.00 %	0.00 %	0.00 %	0.46 %	1.97 %
28	0.00 %	0.00 %	0.00 %	0.00 %	0.00 %	0.46 %	2.43 %
29	0.00 %	0.00 %	0.00 %	0.00 %	0.00 %	1.60 %	3.19 %
30	0.00 %	0.00 %	0.00 %	0.00 %	0.00 %	2.52 %	3.19 %
31	0.00 %	0.00 %	0.00 %	0.00 %	0.00 %	2.75 %	3.03 %
32	0.00 %	0.00 %	0.00 %	0.00 %	0.00 %	1.83 %	2.66 %
33	0.00 %	0.00 %	0.00 %	0.00 %	1.49 %	2.29 %	3.41 %
34	0.00 %	0.00 %	0.00 %	0.00 %	1.49 %	3.43 %	3.95 %
35	0.00 %	0.00 %	0.00 %	0.00 %	0.00 %	2.52 %	4.17 %
36	0.00 %	0.00 %	0.00 %	0.00 %	1.49 %	2.75 %	2.88 %
37	0.00 %	0.00 %	0.00 %	0.00 %	2.99 %	3.20 %	3.79 %
38	0.00 %	0.00 %	0.00 %	11.11 %	4.48 %	2.06 %	3.34 %
39	0.00 %	0.00 %	0.00 %	0.00 %	1.49 %	3.89 %	3.64 %
40	0.00 %	0.00 %	0.00 %	0.00 %	2.99 %	3.20 %	4.25 %
41	0.00 %	0.00 %	0.00 %	0.00 %	2.99 %	3.66 %	3.34 %
42	0.00 %	0.00 %	0.00 %	0.00 %	4.48 %	5.26 %	2.88 %
43	0.00 %	0.00 %	0.00 %	11.11 %	4.48 %	2.29 %	2.88 %
44	0.00 %	0.00 %	0.00 %	0.00 %	4.48 %	3.89 %	3.11 %
45	0.00 %	0.00 %	0.00 %	11.11 %	5.97 %	3.66 %	2.73 %
46	0.00 %	0.00 %	0.00 %	0.00 %	2.99 %	5.03 %	2.35 %
47	0.00 %	0.00 %	0.00 %	0.00 %	4.48 %	4.58 %	2.43 %
48	0.00 %	0.00 %	0.00 %	0.00 %	2.99 %	1.37 %	1.82 %

		Directors	Directors	Management	Management	Management	Management
49	0.00 %	0.00 %	50.00 %	0.00 %	5.97 %	3.20 %	2.66 %
50	0.00 %	12.50 %	0.00 %	11.11 %	7.46 %	2.75 %	2.35 %
51	0.00 %	0.00 %	0.00 %	0.00 %	10.45 %	3.89 %	2.88 %
52	0.00 %	12.50 %	0.00 %	0.00 %	2.99 %	2.75 %	2.12 %
53	0.00 %	0.00 %	0.00 %	33.33 %	2.99 %	2.52 %	2.20 %
54	0.00 %	0.00 %	0.00 %	11.11 %	4.48 %	4.12 %	1.59 %
55	0.00 %	0.00 %	0.00 %	0.00 %	1.49 %	2.75 %	1.82 %
56	0.00 %	0.00 %	0.00 %	0.00 %	0.00 %	2.29 %	1.97 %
57	0.00 %	0.00 %	0.00 %	0.00 %	1.49 %	2.52 %	2.43 %
58	0.00 %	0.00 %	0.00 %	11.11 %	1.49 %	2.52 %	2.35 %
59	0.00 %	0.00 %	0.00 %	0.00 %	2.99 %	1.37 %	1.14 %
60	0.00 %	0.00 %	0.00 %	0.00 %	1.49 %	1.83 %	1.14 %
61	0.00 %	0.00 %	0.00 %	0.00 %	1.49 %	1.37 %	0.76 %
62	0.00 %	12.50 %	0.00 %	0.00 %	2.99 %	1.83 %	0.76 %
63	0.00 %	12.50 %	0.00 %	0.00 %	1.49 %	0.92 %	0.46 %
64	0.00 %	0.00 %	0.00 %	0.00 %	0.00 %	0.23 %	0.83 %
65	0.00 %	25.00 %	50.00 %	0.00 %	0.00 %	0.23 %	0.15 %

Note: Table only shows individuals whose Date of Birth has been specified

Annexure 2

Ownership and Management Control - Headcount per Location

Location Summary

Category	GP	MP	FS	LP	WC	EC	NC	KZN	NW
Ownership	0.8%	0.1%	0.1%	0.1%	0.1%	0.2%	0%	0.2%	0%
Non Executive Directors	7	0	0	0	0	0	0	0	0
Executive Directors	2	0	0	0	0	0	0	0	0
Other Executive Management	9	0	0	0	0	0	0	0	0
Senior Management	64	0	0	0	1	0	0	2	0
Middle Management	336	5	10	4	37	4	0	40	1
Junior Management	721	16	47	14	234	17	3	241	25

Note: We do not have all data related to race classification, shareholders range from entities, trusts, and mandated investments

Skills Development - Headcount per Age

Age	Black Employees	Black Non-Employees	Black Employees With Disabilities	Black People at Institutions of Higher Education	Black People on LAIs	Black People Absorbed at the end of LAIs
18	0.04%	0%	0.04%	0%	0.04%	0%
19	0.07%	0%	0%	0%	0.04%	0%
20	0.36%	0%	0.07%	0%	0.28%	0%
21	0.64%	0%	0.14%	0%	0.43%	0%
22	0.68%	0%	0.14%	0%	0.39%	0%
23	1.07%	0%	0.25%	0%	0.53%	0%
24	1.42%	0%	0.43%	0%	0.64%	0%
25	2.49%	0%	0.5%	0%	1.07%	0.04%
26	1.81%	0%	0.43%	0%	0.68%	0%
27	2.52%	0%	0.5%	0%	0.82%	0%
28	2.17%	0%	0.18%	0%	0.36%	0.04%
29	3.16%	0%	0.46%	0%	0.78%	0.04%
30	3.45%	0%	0.32%	0%	0.6%	0%
31	3.27%	0.04%	0.18%	0%	0.36%	0%
32	2.88%	0%	0.07%	0%	0.36%	0%
33	3.48%	0%	0.11%	0%	0.18%	0%
34	3.38%	0%	0%	0%	0.14%	0%
35	3.38%	0%	0.04%	0%	0.11%	0%
36	3.34%	0%	0%	0%	0.04%	0%
37	3.94%	0%	0.04%	0%	0.07%	0%
38	3.84%	0%	0%	0%	0.04%	0%
39	3.7%	0%	0%	0%	0.04%	0%
40	4.02%	0%	0%	0%	0.11%	0%
41	3.52%	0%	0%	0%	0%	0%
42	3.94%	0%	0%	0%	0.07%	0%
43	3.3%	0%	0%	0%	0.04%	0%
44	3.62%	0%	0%	0%	0.14%	0%
45	2.99%	0%	0%	0%	0.04%	0%
46	2.56%	0%	0%	0%	0%	0%
47	2.56%	0%	0%	0%	0.04%	0%
48	2.31%	0%	0%	0%	0.07%	0%
49	2.03%	0%	0%	0%	0.07%	0%
50	2.7%	0%	0%	0%	0.11%	0%
51	2.17%	0%	0.04%	0%	0.11%	0%
52	2.06%	0%	0%	0%	0%	0%
53	1.63%	0%	0%	0%	0.07%	0%
54	1.49%	0%	0%	0%	0%	0%
55	1.71%	0%	0.04%	0%	0.04%	0%
56	1.07%	0%	0%	0%	0%	0%

Age	Black Employees	Black Non-Employees	Black Employees With Disabilities	Black People at Institutions of Higher Education	Black People on LAIs	Black People Absorbed at the end of LAIs
57	1.1%	0%	0%	0%	0%	0%
58	1.17%	0%	0%	0%	0.04%	0%
59	0.75%	0%	0%	0%	0%	0%
60	0.68%	0%	0%	0%	0%	0%
61	0.6%	0%	0%	0%	0%	0%
62	0.36%	0%	0%	0%	0%	0%
63	0.28%	0%	0%	0%	0%	0%
64	0.11%	0%	0%	0%	0%	0%
65	0.18%	0%	0%	0%	0%	0%

Note: Table only shows individuals whose Date of Birth has been specified

Skills Development - Headcount per Location

Category	HeadCount								
	EC	FS	GP	KZN	LP	MP	NC	NW	WC
Black Employees	2	43	1603	457	59	48	5	87	509
Black People on internships, apprenticeships, or Learnerships	0	2	205	25	3	1	1	3	10
Unemployed Black People	0	0	0	1	0	0	0	0	0
Black People Absorbed	0	0	3	0	0	0	0	0	0

Annexure 5

Preferential Procurement

Please Note: The values displayed in this annexure are grouped by BEE Classification and % Black Ownership.

Classification Type	% Black Ownership	% Black Female Ownership	Value thereof
Generic	22%	14%	R6,644,225.60
QSE	100%	0%	R130,667,017.93
QSE	0%	0%	R49,919,302.40
Generic	48%	18%	R14,610,841.10
Generic	75%	60%	R72,914,048.71
Generic	0%	0%	R1,011,853,699.04
Generic	26%	15%	R12,726,262.05
Generic	38%	28%	R0.00
EME	100%	0%	R118,934,000.86
Generic	16%	3%	R22,720,785.57
QSE	34%	0%	R0.00
Generic	51%	10%	R43,099,288.38
Generic	100%	43%	R42,419,514.18
Generic	21%	12%	R24,101,952.66
Generic	40%	18%	R41,412,379.45
Generic	26%	22%	R6,958,380.17
QSE	100%	100%	R96,695,017.83
Generic	49%	20%	R10,171,038.80
QSE	51%	51%	R59,009,111.64
Generic	26%	7%	R10,545,076.76
EME	0%	0%	R176,005,669.93
Generic	50%	0%	R7,370,472.85
Generic	40%	22%	R18,485,655.73
Generic	20%	0%	R4,991,318.70
Generic	29%	13%	R207,374,727.54
Generic	25%	19%	R78,253,323.40
Generic	25%	10%	R97,711,676.23
Generic	100%	50%	R66,095,261.93
Generic	26%	26%	R226,647,895.57
Generic	26%	10%	R9,769,471.38
Generic	72%	21%	R12,505,167.76
Generic	20%	9%	R36,316,081.69
QSE	100%	51%	R23,769,002.02
QSE	90%	0%	R5,030,000.00
Generic	51%	17%	R16,822,549.28
Generic	5%	1%	R0.00
Generic	22%	7%	R5,377,995.89
Generic	27%	20%	R396,806.55
QSE	60%	37%	R0.00

Classification Type	% Black Ownership	% Black Female Ownership	Value thereof
Generic	25%	9%	R12,982,758.66
QSE	51%	0%	R212,152,756.53
Generic	25%	13%	R627,942,283.47
EME	13%	0%	R0.00
Generic	80%	39%	R632,744,670.58
Generic	27%	14%	R25,062,640.56
Generic	40%	20%	R99,725,816.95
Generic	95%	84%	R55,286,852.36
Generic	70%	36%	R5,076,994.99
QSE	19%	14%	R3,724,706.92
Generic	21%	16%	R3,714,159.97
QSE	51%	42%	R5,008,387.21
EME	100%	60%	R105,833.25
Generic	51%	19%	R12,162,108.60
Generic	7%	1%	R1,818,801.69
Generic	34%	34%	R5,074,703.82
Generic	30%	30%	R136,280,792.59
Generic	67%	43%	R9,213,614.21
EME	100%	25%	R0.00
Generic	30%	10%	R6,011,638.60
Generic	25%	5%	R294,045,643.24
Generic	64%	2%	R5,133,496.51
Generic	100%	100%	R324,118,159.02
QSE	51%	34%	R15,467,066.53
QSE	51%	30%	R8,493,911.83
Generic	16%	6%	R52,388,362.95
Generic	22%	11%	R2,643,194.43
EME	100%	30%	R4,433,015.78
QSE	51%	40%	R3,972,909.51
Generic	45%	7%	R10,876,639.91
Generic	10%	7%	R11,405,442.80
Generic	29%	16%	R10,268,430.66
Generic	25%	18%	R44,880,391.32
QSE	25%	25%	R3,288,779.68
Generic	92%	38%	R408,118,555.57
EME	100%	50%	R19,712,466.57
Generic	32%	11%	R8,281,830.02
Generic	4%	2%	R0.00
Generic	39%	17%	R8,677,569.56
Generic	52%	15%	R4,258,250.46
Generic	41%	1%	R2,969,713.02
Generic	100%	60%	R23,079,076.45

Classification Type	% Black Ownership	% Black Female Ownership	Value thereof
EME	51%	51%	R6,454,543.73
Generic	55%	33%	R29,347,501.45
Generic	100%	40%	R0.00
Generic	100%	73%	R3,943,130.52
Generic	100%	53%	R1,773,308,823.94
Generic	100%	0%	R235,257,726.14
Generic	26%	16%	R9,185,676.00
Generic	100%	55%	R7,300,601.72
Generic	27%	0%	R3,415,326.00
Generic	45%	15%	R14,353,831.01
Generic	27%	22%	R5,179,536.95
Generic	11%	8%	R2,708,918.00
EME	51%	38%	R3,848,560.18
Generic	26%	8%	R53,928,740.83
Generic	43%	22%	R6,131,985.98
Generic	100%	18%	R3,591,371.03
Generic	23%	13%	R265,859.06
Generic	31%	3%	R58,191,815.19
QSE	100%	10%	R0.00
Generic	100%	33%	R15,059,973.13
Generic	25%	2%	R9,265,317.25
Generic	25%	11%	R7,880,039.63
Generic	34%	10%	R3,521,883.93
Generic	26%	13%	R298,454,329.70
Generic	11%	3%	R6,308,195.21
Generic	35%	30%	R11,943,075.11
Generic	25%	15%	R3,532,120.95
Generic	51%	30%	R5,750,162.46
Generic	35%	20%	R135,328,628.95
Generic	57%	0%	R0.00
Generic	51%	27%	R25,932,554.16
EME	100%	100%	R36,847,609.78
Generic	49%	32%	R5,833,968.45
Generic	54%	23%	R153,844,177.30
Generic	46%	25%	R28,766,243.39
Generic	100%	49%	R0.00
Generic	71%	40%	R2,836,644.21
Generic	36%	19%	R19,068,657.31
QSE	52%	0%	R2,462,237.24
Generic	30%	15%	R298,677,723.98
Generic	10%	10%	R73,871,225.45
QSE	26%	19%	R0.00

Classification Type	% Black Ownership	% Black Female Ownership	Value thereof
EME	51%	51%	R6,454,543.73
Generic	55%	33%	R29,347,501.45
Generic	100%	40%	R0.00
Generic	100%	73%	R3,943,130.52
Generic	100%	53%	R1,773,308,823.94
Generic	100%	0%	R235,257,726.14
Generic	26%	16%	R9,185,676.00
Generic	100%	55%	R7,300,601.72
Generic	27%	0%	R3,415,326.00
Generic	45%	15%	R14,353,831.01
Generic	27%	22%	R5,179,536.95
Generic	11%	8%	R2,708,918.00
EME	51%	38%	R3,848,560.18
Generic	26%	8%	R53,928,740.83
Generic	43%	22%	R6,131,985.98
Generic	100%	18%	R3,591,371.03
Generic	23%	13%	R265,859.06
Generic	31%	3%	R58,191,815.19
QSE	100%	10%	R0.00
Generic	100%	33%	R15,059,973.13
Generic	25%	2%	R9,265,317.25
Generic	25%	11%	R7,880,039.63
Generic	34%	10%	R3,521,883.93
Generic	26%	13%	R298,454,329.70
Generic	11%	3%	R6,308,195.21
Generic	35%	30%	R11,943,075.11
Generic	25%	15%	R3,532,120.95
Generic	51%	30%	R5,750,162.46
Generic	35%	20%	R135,328,628.95
Generic	57%	0%	R0.00
Generic	51%	27%	R25,932,554.16
EME	100%	100%	R36,847,609.78
Generic	49%	32%	R5,833,968.45
Generic	54%	23%	R153,844,177.30
Generic	46%	25%	R28,766,243.39
Generic	100%	49%	R0.00
Generic	71%	40%	R2,836,644.21
Generic	36%	19%	R19,068,657.31
QSE	52%	0%	R2,462,237.24
Generic	30%	15%	R298,677,723.98
Generic	10%	10%	R73,871,225.45
QSE	26%	19%	R0.00

Classification Type	% Black Ownership	% Black Female Ownership	Value thereof
Generic	100%	30%	R18,982,459.71
Generic	13%	10%	R14,437,125.86
QSE	100%	60%	R1,676,534.64
QSE	16%	10%	R181,711.48
QSE	100%	20%	R17,811,938.91
QSE	52%	30%	R198,495.00
EME	100%	20%	R577,131.75
Generic	13%	1%	R0.00
Generic	63%	35%	R124,221.30
Generic	20%	20%	R6,920,718.29
Generic	66%	35%	R17,069,800.91
Generic	91%	38%	R173,697.71
EME	46%	28%	R256,043.48
QSE	100%	50%	R766,508.20
Generic	6%	6%	R11,847.33
EME	10%	0%	R131,623.37
Generic	55%	31%	R109,631.25
Generic	51%	9%	R138,205.95
QSE	51%	11%	R96,191.98
Generic	52%	35%	R605,284.12
Generic	20%	3%	R150,440.76
Generic	75%	19%	R8,673.60
EME	100%	51%	R6,947,141.23
Generic	44%	21%	R0.00
Generic	42%	12%	R269,730.00
Generic	15%	3%	R8,460.25
EME	49%	49%	R2,893,647.50
Generic	28%	14%	R179,806.50
QSE	100%	25%	R0.00
Generic	99%	62%	R2,673,226.46
Generic	51%	0%	R119,820.80
QSE	51%	38%	R59,983.19
Generic	10%	4%	R78,380.46
Generic	91%	32%	R0.00
Generic	37%	15%	R4,568,521.05
Generic	31%	31%	R10,815,607.80
QSE	34%	13%	R2,728,383.89
Generic	31%	10%	R5,461,421.65
EME	50%	50%	R2,077,288.17
Generic	46%	17%	R354,219,336.77
QSE	27%	0%	R2,500,000.00
Generic	33%	17%	R5,300,910.73

Classification Type	% Black Ownership	% Black Female Ownership	Value thereof
QSE	100%	90%	R4,610,416.29
Generic	26%	0%	R5,001,340.31
Generic	68%	30%	R2,535,869.19
Generic	100%	25%	R32,659,309.39
Generic	40%	0%	R2,472,400.99
Generic	21%	0%	R183,033.00
EME	51%	49%	R2,018,690.15
Generic	2%	1%	R184,686.75
Generic	53%	53%	R10,914,156.25
Generic	10%	6%	R171,233,710.94
Generic	50%	26%	R0.00
Generic	55%	0%	R92,126,287.19
Generic	40%	21%	R0.00
QSE	92%	0%	R0.00
QSE	100%	58%	R0.00
QSE	100%	55%	R1,079,526.29
EME	51%	10%	R0.00
Generic	83%	13%	R1,453,444.18
Generic	57%	47%	R9,826,967.24
Generic	26%	12%	R0.00
Generic	51%	36%	R2,026,146.47
Generic	13%	5%	R52,658,296.61
Generic	57%	16%	R5,627,254.59
Generic	62%	25%	R817,927.48
Generic	31%	15%	R1,085,509.03
Generic	26%	17%	R2,326,471.16
Generic	27%	11%	R70,244.06
EME	100%	95%	R1,802,203.44
EME	55%	26%	R2,031,162.08
Generic	11%	6%	R689,174.63
Generic	14%	5%	R1,289,037.01
Generic	27%	8%	R10,088,233.87
Generic	51%	42%	R155,917,023.27
Generic	55%	42%	R0.00
QSE	24%	12%	R841,376.30
QSE	51%	37%	R2,018,683.78
Generic	33%	5%	R3,368,377.81
Generic	65%	38%	R713,090.75
Generic	15%	7%	R637,419.98
Generic	24%	18%	R0.00
Generic	2%	0%	R0.00
Generic	52%	52%	R101,615,127.60

Classification Type	% Black Ownership	% Black Female Ownership	Value thereof
Generic	21%	21%	R847,696.46
Generic	11%	5%	R6,463,031.03
QSE	52%	22%	R1,060,993.75
QSE	33%	0%	R643,325.99
EME	100%	40%	R459,577.41
QSE	93%	70%	R424,496.94
Generic	57%	17%	R457,746.55
Generic	28%	12%	R3,041,813.42
Generic	23%	4%	R420,987.33
QSE	70%	15%	R419,087.38
Generic	39%	15%	R23,293,986.62
Generic	63%	51%	R14,546,947.97
EME	25%	6%	R0.00
QSE	53%	38%	R397,829.10
Generic	54%	3%	R314,006.00
Generic	28%	10%	R0.00
Generic	26%	2%	R4,820,151.38
Generic	34%	0%	R0.00
Generic	10%	0%	R0.00
QSE	100%	4%	R411,165.42
Generic	56%	45%	R7,182,143.36
QSE	52%	27%	R0.00
EME	20%	0%	R0.00
QSE	60%	0%	R362,506.25
Generic	51%	41%	R23,771,728.01
QSE	26%	0%	R838,980.04
QSE	100%	45%	R0.00
Generic	14%	7%	R14,887.62
Generic	23%	9%	R15,456.92
Generic	26%	19%	R76,609,575.70
Generic	26%	5%	R5,605.55
Generic	47%	8%	R59,632.24
Generic	100%	75%	R4,078.14
Generic	60%	0%	R40,099.83
Generic	51%	34%	R15,071,882.37
EME	90%	90%	R0.00
Generic	46%	21%	R147,113,636.59
Generic	52%	22%	R1,364,701.16
Generic	52%	34%	R0.00
Generic	51%	31%	R243,328.26
QSE	28%	3%	R0.00
EME	90%	70%	R0.00

Classification Type	% Black Ownership	% Black Female Ownership	Value thereof
Generic	67%	33%	R6,885.00
Generic	35%	0%	R0.00
Generic	83%	20%	R11,251.35
QSE	52%	52%	R114,677.50
Generic	100%	42%	R11,173.49
Generic	19%	15%	R297,547.05
Generic	18%	7%	R9,450.00
Generic	27%	26%	R607,613.60
Generic	19%	9%	R0.00
Generic	51%	50%	R7,190.70
QSE	26%	3%	R6,069.53
Generic	36%	18%	R25,525,273.75
Generic	28%	7%	R61,801.48
Generic	57%	13%	R6,425.49
Generic	86%	61%	R795,175.12
Generic	17%	13%	R6,002.10
Generic	100%	17%	R187,148.50
EME	33%	0%	R0.00
QSE	4%	0%	R180.09
Generic	9%	5%	R269,925,748.78
Generic	21%	7%	R176,740,451.24
Generic	100%	51%	R392,377,715.20
Generic	100%	32%	R263,514,266.48
Generic	60%	30%	R185,667,063.77
Generic	15%	4%	R148,133,343.60
Generic	41%	11%	R0.00
Generic	23%	12%	R126,366,090.30
Generic	28%	13%	R108,140,187.06
Generic	70%	26%	R117,550,755.47
QSE	100%	28%	R80,891,749.29
Generic	21%	9%	R38,275,686.67
Generic	100%	45%	R75,933,211.25
Generic	27%	13%	R87,918,880.52
Generic	100%	65%	R0.00
Generic	46%	19%	R47,120,376.25
Generic	51%	46%	R186,224,134.14
Generic	42%	22%	R40,395,125.93
Generic	13%	13%	R30,193,364.69
Generic	35%	18%	R33,889,595.41
Generic	62%	17%	R33,333,118.40
Generic	29%	20%	R0.00
Generic	44%	0%	R22,647,020.25

Classification Type	% Black Ownership	% Black Female Ownership	Value thereof
Generic	32%	21%	R36,936,115.98
Generic	58%	21%	R31,106,035.76
Generic	35%	8%	R23,029,560.20
Generic	90%	59%	R38,087,937.80
Generic	54%	24%	R14,531,303.94
Generic	60%	39%	R14,729,563.45
Generic	15%	10%	R12,982,929.62
Generic	100%	36%	R0.00
Generic	8%	2%	R11,583,102.91
Generic	7%	3%	R6,094,492.68
Generic	55%	22%	R13,952,128.26
Generic	20%	7%	R12,049,084.98
Generic	64%	30%	R34,677,994.16
Generic	50%	21%	R10,890,900.00
Generic	7%	2%	R9,777,546.00
QSE	55%	0%	R13,138,750.00
Generic	8%	4%	R5,397,539.10
Generic	33%	20%	R0.00
Generic	18%	8%	R12,484,092.26
Generic	100%	57%	R12,425,485.19
Generic	24%	14%	R0.00
Generic	29%	5%	R11,549,117.39
Generic	76%	76%	R10,826,413.05
QSE	51%	25%	R15,706,249.61
Generic	47%	23%	R6,828,798.42
Generic	65%	3%	R10,403,474.68
Generic	43%	35%	R6,943,422.74
QSE	25%	21%	R0.00
QSE	51%	41%	R8,655,486.21
Generic	100%	35%	R7,517,559.29
Generic	80%	23%	R7,062,610.83
QSE	57%	51%	R0.00
Generic	31%	26%	R6,798,647.80
Generic	50%	20%	R11,006,469.80
Generic	25%	22%	R187,307.72
QSE	60%	31%	R0.00
Generic	51%	14%	R341,381.25
Generic	20%	10%	R7,000,184.28
QSE	45%	9%	R245,681.75
Generic	100%	70%	R0.00
QSE	49%	22%	R0.00
QSE	26%	5%	R0.00

Classification Type	% Black Ownership	% Black Female Ownership	Value thereof
EME	100%	70%	R249,142.50
QSE	51%	10%	R0.00
Generic	64%	19%	R181,330.55
Generic	67%	0%	R171,230.40
Generic	56%	20%	R202,500.00
Generic	52%	38%	R241,722.23
Generic	36%	7%	R1,067,710.43
Generic	33%	0%	R165,756.00
QSE	52%	29%	R818,240.78
Generic	58%	31%	R0.00
QSE	95%	67%	R0.00
Generic	51%	20%	R389,470.40
QSE	55%	43%	R171,089.86
EME	51%	2%	R170,495.38
Generic	12%	9%	R0.00
Generic	25%	8%	R276,324.30
Generic	25%	16%	R0.00
EME	31%	31%	R0.00
EME	25%	21%	R1,035,344.00
EME	70%	65%	R0.00
Generic	25%	17%	R208,980.00
Generic	51%	38%	R295,892.71
Generic	39%	20%	R166,243.05
QSE	51%	36%	R386,154.54
QSE	41%	41%	R12,283.40
Generic	15%	15%	R129,366.13
Generic	72%	28%	R307,676.02
EME	100%	75%	R1,072,707.57
Generic	33%	11%	R145,010.65
Generic	14%	8%	R0.00
EME	26%	0%	R111,540.00
Generic	31%	19%	R1,607,563.44
Generic	79%	10%	R3,620,579.35
Generic	51%	16%	R2,506,493.75
EME	100%	33%	R2,037,314.35
EME	100%	34%	R2,026,952.99
Generic	53%	34%	R1,611,399.90
Generic	12%	12%	R1,975,586.54
Generic	26%	4%	R1,920,763.52
Generic	26%	9%	R1,417,540.07
EME	50%	0%	R1,348,254.53
Generic	25%	0%	R0.00

Classification Type	% Black Ownership	% Black Female Ownership	Value thereof
Generic	22%	9%	R0.00
Generic	25%	25%	R2,602,491.81
Generic	46%	12%	R1,824,335.70
Generic	51%	8%	R1,217,997.06
QSE	70%	35%	R0.00
Generic	35%	15%	R1,227,103.60
Generic	52%	12%	R1,471,378.85
Generic	70%	0%	R0.00
QSE	30%	30%	R179,760.76
Generic	100%	20%	R0.00
Generic	7%	5%	R2,536.00
Generic	10%	3%	R781,513.59
QSE	52%	42%	R30,959.65
QSE	51%	21%	R30,268.96
EME	10%	10%	R22,900.00
Generic	51%	44%	R22,818.00
Generic	16%	5%	R8,058.24
QSE	51%	2%	R24,883.40
Generic	37%	0%	R0.00
QSE	14%	0%	R57,059.00
Generic	62%	34%	R135,500.00
Generic	54%	29%	R91,999.65
QSE	22%	10%	R61,820.00
Generic	17%	9%	R78,364.22
Generic	26%	1%	R102,102.55
Generic	59%	51%	R71,661.31
Generic	91%	26%	R70,506.37
QSE	30%	10%	R61,724.11
QSE	50%	0%	R0.00
QSE	11%	3%	R4,786.80
EME	60%	0%	R347,865.95
Generic	52%	31%	R58,959.97
Generic	26%	14%	R96,599.79
QSE	100%	15%	R57,706.14
EME	100%	55%	R55,642.95
QSE	51%	14%	R51,312.50
Generic	6%	0%	R0.00
EME	51%	32%	R1,783,024.60
Generic	17%	3%	R0.00
Generic	26%	18%	R36,067.75
Generic	49%	31%	R38,093.47
Generic	33%	13%	R34,577.39

Classification Type	% Black Ownership	% Black Female Ownership	Value thereof
QSE	80%	0%	R42,650.80
QSE	30%	20%	R0.00
Generic	32%	0%	R41,181.50
EME	33%	33%	R0.00
QSE	32%	0%	R0.00
QSE	100%	75%	R652,963.82
QSE	63%	60%	R38,439.50
Generic	38%	38%	R46,445.44
Generic	57%	11%	R21,896.31
QSE	51%	31%	R352,410.95
QSE	27%	10%	R0.00
Generic	59%	37%	R18,368.24
QSE	100%	99%	R0.00
EME	60%	60%	R0.00
EME	51%	20%	R18,334.38
QSE	100%	43%	R19,711.35
QSE	31%	31%	R19,371.19
Generic	17%	7%	R6,563.11
Generic	27%	24%	R16,610.40
EME	100%	49%	R1,447,001.50
Generic	34%	17%	R105,022.27
Generic	41%	21%	R825,844.00
QSE	51%	39%	R2,998,005.02
QSE	100%	67%	R1,366,920.93
Generic	35%	27%	R1,243,458.10
QSE	100%	31%	R1,302,837.68
Generic	16%	16%	R1,184,006.86
QSE	5%	5%	R0.00
Generic	30%	7%	R1,608,163.82
QSE	59%	21%	R1,088,910.20
QSE	62%	21%	R1,064,063.78
EME	100%	17%	R1,123,007.61
QSE	100%	21%	R0.00
Generic	53%	0%	R260,689.27
QSE	51%	22%	R323,020.70
QSE	25%	10%	R0.00
QSE	51%	19%	R0.00
QSE	8%	0%	R0.00
Generic	5%	3%	R0.00
QSE	60%	60%	R0.00
QSE	100%	63%	R0.00
QSE	30%	15%	R301,159.98

Classification Type	% Black Ownership	% Black Female Ownership	Value thereof
QSE	51%	13%	R277,158.64
EME	52%	0%	R0.00
Generic	10%	1%	R72,123.42
Generic	26%	20%	R0.00
Generic	31%	11%	R86,869.21
QSE	99%	0%	R86,074.00
QSE	100%	16%	R85,812.50
Generic	51%	45%	R74,219.97
QSE	51%	44%	R83,043.75
QSE	60%	27%	R0.00
Generic	51%	33%	R52,512.10
QSE	51%	29%	R81,865.63
Generic	100%	48%	R62,883.48
QSE	50%	5%	R0.00
Generic	35%	16%	R36,450.00
QSE	100%	52%	R35,633.24
QSE	51%	20%	R0.00
Generic	82%	43%	R796,721.87
Generic	24%	11%	R771,927.64
Generic	59%	22%	R758,917.07
Generic	11%	9%	R601,736.07
Generic	29%	0%	R0.00
QSE	25%	13%	R473,886.55
Generic	17%	5%	R0.00
Generic	37%	16%	R574,695.00
Generic	57%	34%	R574,592.62
Generic	27%	6%	R0.00
Generic	87%	37%	R536,922.07
Generic	47%	21%	R489,421.73
Generic	45%	25%	R0.00
QSE	25%	15%	R0.00
Generic	16%	8%	R360,206.86

Please Note: The values displayed in this annexure are grouped by BEE Classification and % Black Ownership.

Supplier Development

Classification Type	% Black Ownership	% Black Female Ownership	Value thereof
EME	100%	0%	R49,286,961.76
EME	100%	51%	R3,745,000.00

Please Note: The values displayed in this annexure are grouped by BEE Classification and % Black Ownership.

Annexure 7

Enterprise Development

Classification Type	% Black Ownership	% Black Female Ownership	Value thereof
EME	100%	0%	R13,733,990.11
EME	0%	0%	R5,719,000.00
EME	100%	100%	R47,269.94

Please Note: The values displayed in this annexure are grouped by BEE Classification and % Black Ownership.

Annexure 8

ESD - Spend per Location

Category	EC	FS	GP	KZN	LP	MP	NC	NW	WC
Enterprise Development	R0.00	R0.00	R17,244,696.11	R0.00	R109,095.94	R0.00	R0.00	R2,146,468.00	R0.00
Supplier Development	R0.00	R0.00	R26,341,000.00	R0.00	R794,257.81	R11,599,850.40	R0.00	R10,263,841.00	R3,995,315.0(

Annexure 9

ESD - Spend per Sector

	Supplier Development	Enterprise Development
Agriculture	R53,014,637.01	R19,391,164.11
Manufacturing	R0.00	R47,269.94
Media & Technology	R17,324.75	R61,826.00